### FRAMEWORK FOR HOLISTIC MANAGEMENT

<table>
<thead>
<tr>
<th>Whole Under Management</th>
<th>Decision Makers</th>
<th>Resource Base</th>
<th>Money</th>
</tr>
</thead>
<tbody>
<tr>
<td>Holistic Context</td>
<td></td>
<td>Forms of Production</td>
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<td>Statement of Purpose</td>
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<td>Quality of Life</td>
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<tr>
<td>Future Resource Base</td>
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### Ecosystem Processes

- Community Dynamics
- Water Cycle
- Mineral Cycle
- Energy Flow

### Conventional Decision Making

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Goals</th>
<th>Vision</th>
<th>Mission</th>
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<tbody>
<tr>
<td>Tools</td>
<td></td>
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<tr>
<td>Human Creativity</td>
<td>Technology</td>
<td>Fire</td>
<td>Rest</td>
</tr>
<tr>
<td>Fire, Rest, Grazing</td>
<td>Animal Impact</td>
<td>Living Organisms</td>
<td>Money &amp; Labor</td>
</tr>
</tbody>
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### One or More Factors

- Past Experience
- Expert Opinion
- Research Results
- Expediency
- Compromise
- Cultural Norms
- Cost, Etc.

### Testing Questions (Objectives & Actions)

- Cause & Effect
- Weak Link
  - Social
  - Biological
  - Financial
  - Marginal Reaction
- Gross Profit Analysis
  - Energy/Money Source
  - Pattern of Use
  - Sustainability
  - Society & Culture

### Management Guidelines

- Learning & Practice
- Organization & Leadership
- Marketing
- Time
  - Stock Density & Herd Effect
- Cropping
  - Burning
  - Population Management

### Planning Procedures (Unique to Holistic Management)

- Holistic Financial Planning
- Holistic Land/Livestock Planning
- Holistic Planned Grazing

### Feedback Loop

- Replan (Assume Wrong with Environment)
- Plan
- Control
- Monitor

Depicted in blue are components of conventional decision making still integrated into the holistic framework.